



PRACTICE UPDATE

Focus On Finance

As companies continue to navigate uncertainty, we have been supporting our clients in becoming more data-driven, efficient, and adaptive - cutting costs without impeding growth, getting control of cash, understanding and improving performance, leveraging technology, and maximizing talent.

SOLUTIONS IN DEMAND | HOW WE HAVE BEEN SUPPORTING CLIENTS

Sustainable Cost Improvement

- Identifying and implementing cost savings initiatives; monitoring and measuring to make the changes last
- Implementing zero-based approach to spend, streamlining workflows, and reducing redundancies
- Evaluating shared services and outsourcing opportunities

Liquidity Management

- Identifying levers to generate cash and pay down debt
- Building, improving, and stress testing the 13-week cash flow forecast to understand and manage cash needs
- Driving working capital improvements

Better FP&A

- Translating data into actionable insights
- Developing Long-Range Plans with business driver analysis
- Creating dashboards to identify trends, issues, and risk areas

Driving Transactions

- Prepping for sale, carving out /standing up businesses, or integrating acquisition or bolt-on
- Identifying and closing gaps for transaction readiness
- Quarterbacking the transaction and enabling business continuity

People and Organization

- Developing and implementing headcount and labor analytics
- Right-sizing the organization, building capabilities and skills of the future, and strengthening partnership across functions

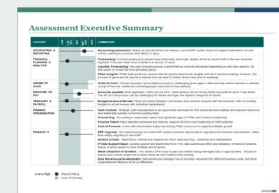
Interim Management

- Serving in interim roles to fill resource and skill gaps, including CFO, Controller, and Treasurer
- Ensuring a smooth transition to permanent leadership

ENABLING TOOLS

Ankura Quality of Finance®

Rapid diagnostic to identify opportunities for improvement



Model Visualization

Visualizing data and creating dashboards from Excel models



Workflow Automation

Reduce manual effort, decrease errors and duplication, enable analytics



ANKURA OFFICE OF THE CFO®

60+ TEAM MEMBERS	23 SENIOR STAFF
13 CPAs	6 BOARDS SERVED/ ADVISED

EXPANDED CAPABILITIES

Holistic Diligence and Transaction Support

Financial due diligence to support deal negotiations

Valuation services to guide sponsors, Boards, and management teams

Strategy and Transformation Solutions

Ankura recently acquired Lumeri, Fortune500 advisor focused on driving results

New solutions include Execution Certainty™, Advancement of Women, and Sustainability

OUR PERSPECTIVES

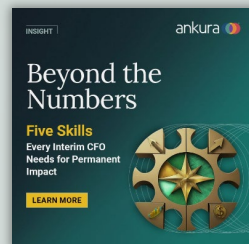
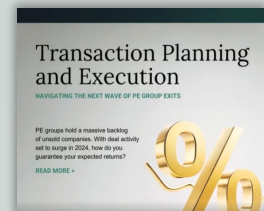
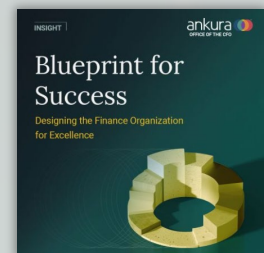
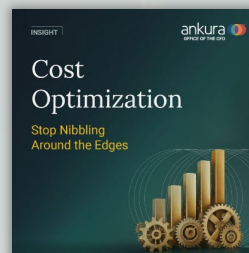
RECENT INSIGHTS

Our team regularly shares perspectives on issues that are top-of-mind for our clients. Recent thought leadership has covered CFO success factors, people analytics, finance org design, transaction execution, as well as perspectives on the restaurant, hospitality, industrials, and mobility sectors, and more.

COMING SOON

Watch out for our new podcast series, webcast series, and more interesting perspectives on all things finance.

Follow us on LinkedIn [here](#) or subscribe to our mailing list [here](#) to never miss our latest thinking.



Ankura Consulting Group, LLC is an independent global expert services and advisory firm that delivers end-to-end solutions to manage conflict, crisis, performance, risk, strategy, and transformation. Ankura has over 2,000 professionals serving 3,000+ clients across 55 countries. Collaboration and experience drive our multidisciplinary approach to Protect, Create, and Recover Value™. For more information, please visit: ankura.com